

***CORPORATE ACTIONS TO REDUCE  
CARBON EMISSIONS***

***BAXTER'S APPROACH***

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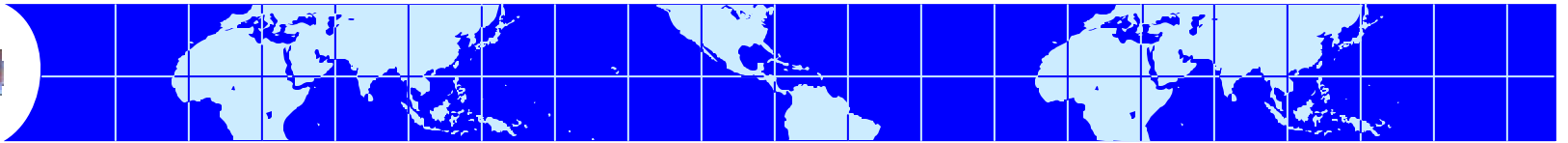
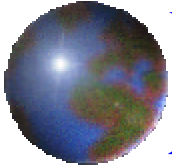
***CERES CONFERENCE***

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## **CLIMATE CHANGE AND ENERGY: BAXTER'S POSITION**

- 1. Science on climate change warrants action**
- 2. Collaborative effort needed**
  - **Businesses: Assess opportunities, set goals, invest in new approaches**
  - **Countries: Financial incentives**
  - **Public, NGO's, Others**
- 3. Kyoto represents first step, but more must be done:**
  - **Market-based mechanisms**
  - **More aggressive and creative approaches**
- 4. New energy facilities should be protective of the environment**
- 5. Countries should work toward energy self-sufficiency**



## **BAXTER'S STRATEGY**

- 1. Collaborative effort: Engineering/Manufacturing, EHS, Purchasing**
- 2. Internal tools**
  - **Energy Usage Steering Committee**
  - **Facility contacts**
  - **Conferences, executive reviews**
  - **Energy awards**
  - **Energy/GHG and cost goals**
  - **Web-based data tracking**
  - **Guidance on rates, contracts, financial incentives, etc.**
  - **Guidance on equipment, construction and operating practices**
  - **Site energy audits**
  - **Intranet site**
- 3. External involvement**
  - **Chicago Climate Exchange**
  - **Pew Center for Global Climate Change**
  - **US EPA Climate Leaders**
  - **E-Source, intercompany benchmarking**